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**Our reference:**  
**Your reference:**

**Date:** Monday, 4 January 2021

To all Members of the Cabinet

Dear Councillor

A Virtual Meeting of the Cabinet will be held via Teams on Tuesday, 12 January 2021 at 7.00 pm to consider the following items of business.

The public part of the meeting will be live streamed via YouTube for the public to listen and view via the link: <https://www.youtube.com/user/RushcliffeBC>

Note: Please be aware that until the meeting starts, the live stream video will not be showing on the home page. For this reason, please keep refreshing the home page until you see the video appear.

Yours sincerely



Sanjit Sull  
Monitoring Officer

## **AGENDA**

1. Apologies for Absence
2. Declarations of Interest
3. Minutes of the Meeting held on 8 December 2020 (Pages 1 - 8)
4. Opposition Group Leaders' Questions

To answer questions submitted by Opposition Group Leaders on items on the agenda.

5. Citizens' Questions

To answer questions submitted by citizens on the Council or its services.

6. NON-KEY DECISION
7. Rushcliffe Enterprises Ltd (Pages 9 - 16)

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Opening hours:  
**Monday, Tuesday and Thursday**  
8.30am - 5pm  
**Wednesday**  
9.30am - 5pm  
**Friday**  
8.30am - 4.30pm

Postal address  
Rushcliffe Borough  
Council  
Rushcliffe Arena  
Rugby Road  
West Bridgford  
Nottingham  
NG2 7YG



The report of the Chief Executive is attached.

8. Exclusion of Public

To move “That under Regulation 21(1)(b) of the Local Authorities (Executive Arrangements) (Access to Information) (England) Regulations 2000, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Paragraph 3 of Part 1 of Schedule 12A to the Local Government Act 1972”.

9. KEY DECISION

10. Parkwood Leisure Ltd Contract Variation (Pages 17 - 28)

The report of the Executive Manager – Neighbourhoods is attached.

Membership

Chairman: Councillor S J Robinson

Vice-Chairman: Councillor A Edyvean

Councillors: A Brennan, R Inglis, G Moore and R Upton

<b>Meeting Room Guidance</b>
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**Mobile Phones:** For the benefit of others please ensure that your mobile phone is switched off whilst you are in the meeting.

<b>Recording at Meetings</b>
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The Openness of Local Government Bodies Regulations 2014 allows filming and recording by anyone attending a meeting. This is not within the Council's control.

Rushcliffe Borough Council is committed to being open and transparent in its decision making. As such, the Council will undertake audio recording of meetings which are open to the public, except where it is resolved that the public be excluded, as the information being discussed is confidential or otherwise exempt.



## **MINUTES OF THE MEETING OF THE CABINET**

**TUESDAY, 8 DECEMBER 2020**

Held virtually at 7.00 pm and livestreamed on the  
Rushcliffe Borough Council YouTube channel

### **PRESENT:**

Councillors S J Robinson (Chairman), A Edyvean (Vice-Chairman), A Brennan,  
R Inglis, G Moore and R Upton

### **ALSO IN ATTENDANCE:**

Councillors B Gray and R Jones

### **OFFICERS IN ATTENDANCE:**

P Linfield

Executive Manager - Finance and  
Corporate Services

K Marriott

Chief Executive

D Mitchell

Executive Manager - Communities

S Sull

Monitoring Officer

H Tambini

Democratic Services Manager

### **APOLOGIES:**

There were no apologies

#### **25 Declarations of Interest**

There were no declarations of interest.

#### **26 Minutes of the Meeting held on 10 November 2020**

The minutes of the meeting held on Tuesday, 10 November 2020, were  
declared a true record and signed by the Chairman.

#### **27 Opposition Group Leaders' Questions**

Question from Councillor Gray to Councillor Robinson.

“Given the special status of a Freeport, what would be the likely rates  
implications of businesses that are set up within it?”

Councillor Robinson responded by thanking Councillor Gray for raising this  
valid point and advised that historically the Ratcliffe on Soar power station had  
contributed substantial business rates to the Borough, which would be lost  
once the facility is decommissioned. Through the Freeport proposals, which  
were as yet in the development phase, there was a clear indication that new  
and certain existing business premises that operated within a Freeport facility  
would be able to apply for 100% relief from business rates, with the

Government then providing a grant to Councils to make up for that lost income.

Councillor Gray asked a supplementary question to Councillor Robinson.

“In respect of further economic benefits of Freeports, in addition to business rates, how would that effect the Council?”

Councillor Robinson responded by confirming that one of the main benefits of Freeports would involve the attraction of new business opportunities and employment, together with new investment in respect of the local economy, not just at the Freeport site itself but over a wider area, and it was envisaged that Rushcliffe would gain substantial benefit from this development. Given the current economic climate, with Rushcliffe experiencing record levels of unemployment, due to the effect of the pandemic, the prospect of increased economic activity and employment generation should be welcomed and encouraged. In respect of the power station site itself, the Council had aspirations for future research and development potential, which would again benefit the Borough, following the green economic route.

Question from Councillor Jones to Councillor Moore.

“The proposal in the report is for the Council to borrow £7.5million costing Rushcliffe residents, future council taxpayers, £310,000 on each of the following 40 years at current interest rates. Interest rates currently are as low as they get. History shows that interest rates change considerably and cannot be assumed. In 1979, they rose to 17%. Unthinkable now but possible within 40 years ahead.

So if future interest rates rise, will the debt on future taxpayers increase and at an average of 8% what would that mean over the 40 years?”

Councillor Moore responded by advising that currently interest rates were very low, and it was not anticipated that rates would rise in the near future, due to the current economic situation. Current Public Works Loan Board (PWLb) rates were under 2% and when the Council did borrow the expected £7.5m, it would be at a fixed rate for the entirety of the loan period.

## **28 Citizens' Questions**

There were no questions.

## **29 Chapel Lane Development**

The Leader presented the report of the Executive Manager for Communities, providing an update on the Chapel Lane development.

The Leader gave a brief overview of the project timeline and referred to the factors that had led to the decision to build a facility at Bingham, to meet the needs of a growing community and to provide more up to date employment and leisure opportunities. The Leader referred to the establishment of the cross-party Member Working Group, which had met seven times, to shape the design process, with particular emphasis on reducing carbon omissions going forward. Cabinet was advised that the Group had met on 26 November 2020,

to endorse the tender report, and it had supported and approved that process. It was noted that the tender responses had been comprehensively appraised and reviewed on a cost and quality basis, to ensure that the project would be delivered on budget, on time and to the high standards expected by the Council. The Leader confirmed that following that appraisal, Firm D had been selected and was proposed to be the preferred contractor. It was reiterated that the report did not cover the operational side of the leisure centre development, or for the remaining site at Toot Hill School. It was noted that in respect of financing, there would be two external sources, from the Local Enterprise Partnership (LEP) and the European Regional Development Sustainable Urban Development Fund, grant awards pending. Cabinet was reminded that the tender covered the three aspects of the proposed development, the leisure centre, community hall and office hub.

In seconding the recommendation, Councillor Edyvean thanked the members of the Member Working Group for their hard work and confirmed that the Group would continue to meet until the project was completed. Cabinet was advised that the Council should hear before the end of the year, if it has been successful in bidding for the external grant funding. It was hoped that those bids would be successful and the Council could proceed with Recommendation A. However, if the outcome of external funding was not successful, Cabinet was advised that the development of the office hub would not immediately take place, as other sources of funding would need to be assessed, and that was covered by Recommendation B. Cabinet noted that if it was considered to be feasible and financially viable at a later date, the office hub could still be developed. The importance of not delaying the development of the leisure centre and community hub was reiterated, given their importance to the residents of Bingham and the surrounding areas.

The Leader endorsed the comments of Councillor Edyvean in respect of the work of the Member Working Group, and reiterated how important it was to have that continued input, particularly during the design stage, as previously highlighted, when Councillors had been involved in both the design and delivery of the Arena development. The Leader also stressed how delighted he was that despite the pandemic; the Council remained ambitious, and would be delivering a key strategic and community facility, for both residents in Bingham and the surrounding areas. It was hoped that the office hub would be developed to provide a boost for local businesses, and that the much needed community facilities would be welcomed.

**It was RESOLVED that**

- a) firm D be appointed as the preferred contractor for the full development, subject to external funding being secured;

Or

- b) if external funding for the office is not secured, the tender be accepted for the leisure centre and community hall build only, with a further report to be submitted to a future Cabinet meeting, to seek a way forward regarding the office element of the development prior to accepting tender for the full development.

The Leader presented the report of the Chief Executive, providing an update on the East Midlands Freeport proposal.

The Leader referred to the Government consultation launched in February 2020, and outlined the work already undertaken in response to that process, including the establishment of a working group made up of key local stakeholders across the East Midlands, including Rushcliffe Borough Council. Cabinet was informed that on 17 November 2020, the Government had released a formalised prospectus, which stated that there would be a maximum of 10 Freeports across the country, and invited bids from local areas. The Leader advised that the East Midlands' formal proposal to the Government would involve two sites, at the airport, and more strategically for Rushcliffe, it would include the Ratcliffe on Soar power station site. The significant economic benefits that a Freeport could bring to the area was reiterated, as a Freeport was a type of special economic zone that would create a favourable business environment. Given the current economic situation, due to the pandemic, the importance of encouraging this proposal was reiterated. Cabinet was advised that within Freeports the customs process was simplified, and delayed the point when duties and taxes would be paid, and given the challenges ahead from Brexit, it was likely that Freeports would become more significant. It was also noted that this proposition was being developed to align with the proposals for the Development Corporation. The Leader referred to the challenges faced at the power station site, as the site was not allocated in the Council's Local Plan, and it was designated as Green Belt, and the site would require careful management.

In seconding the recommendation, Councillor Edyvean reiterated the importance of this proposal at such a key, strategic site, to bring significant economic investment and employment to Rushcliffe, in conjunction with the work alongside the Development Corporation, and it was vital that the Council supported the D2N2 Local Enterprise Partnership (LEP), which was coordinating the bid.

Councillor Brennan welcomed the proposal, referred to its importance at such a crucial time, given the current pandemic, and stated that it was pleasing to note the cross party support for the future of the Ratcliffe on Soar site..

The Leader stated that it had been pleasing to see the East Midlands working together to produce a unique bid, for an inland site, which incorporated excellent transport links and infrastructure. With the support from key partners, a strong bid would be put forward and it was hoped that it would be successful.

In response to a question from the Leader regarding the timeline for the response to the bids, the Chief Executive advised that the deadline for the submission of the bid was 5 February 2012, and that it was likely that it would be a couple of months before a decision was made.

**It was RESOLVED that:**

- (a) the submission of a Freeport proposition paper to Government for the East Midlands, to include the Ratcliffe on Soar power station

site, be endorsed, in principle; and

- (b) the Leader would provide a commitment of the Council's support and agreement to the proposed Freeport for those areas for which Rushcliffe has statutory responsibility, including planning and business rates, to support the delivery of the proposal. As the Ratcliffe on Soar power station is not currently an allocated site within the Local Plan and the whole site is washed over by the greenbelt, the letter will give the Council's support for the Freeport bid in this context, whilst not fettering its discretion and statutory duties as the local planning authority.

### **31 Draft Planning Enforcement Policy**

The Portfolio Holder for Housing presented the report of the Executive Manager – Communities, outlining the draft Planning Enforcement Policy.

The Portfolio Holder for Housing reminded Cabinet that planning enforcement was discretionary, although the National Planning Policy Framework (NPPF) did advocate that local planning authorities should have a local enforcement plan. Currently the Council had a Planning Enforcement Code of Practice, which was due for review in March 2021. It was reiterated that a code of practice was different to a policy, as a policy had more weight, and given the strength of feeling associated with enforcement locally, it had been decided that a policy should be drafted, to replace the current Code of Practice. If approved, the draft Planning Enforcement Policy would be subject to a six-week public consultation, before being referred to Council for adoption.

In seconding the recommendation, Councillor Brennan stated that she welcomed the drafting of the Policy and referred to the importance of maintaining public confidence in planning and enforcement procedures, by ensuring that processes were robust and transparent. The draft Policy clearly outlined the processes that would be followed to investigate alleged breaches and ensure compliance.

The Leader referred to the timeliness of producing this Policy, given the significant development that continued to take place across the Borough, and the importance of having a resilient policy, which maintained the confidence of the public. The importance of the public and parish councils taking part in the consultation was reiterated.

In response to a question from the Leader regarding the timeline for the adoption of the Policy, the Executive Manager – Communities advised that, subject to the consultation being acceptable, the Policy would be referred to Council in March 2021, and if approved, would be adopted.

Councillor Edyvean reiterated the importance of planning issues and effective enforcement to local residents and welcomed the adoption of the Policy, which would strengthen the current process.

Councillor Moore stated that a robust policy would provide Planning Services with the appropriate support and credibility and was welcomed.

The Leader noted the hard work of the Planning Committee and the conditions that were agreed when applications were approved, and hoped that this Policy would give the Planning Committee confidence that a robust process was in place to ensure compliance of any conditions. The challenge of balancing a budget to ensure that a policy could be resourced to ensure resilience was also noted. The Leader stated that above all it was essential that the public had confidence in the planning and enforcement system.

Councillor Inglis welcomed the Policy, which he envisaged would provide the Council with more support than the previous Code of Practice. He hoped that this Policy would enable the Council to monitor all developments to ensure compliance.

**It was RESOLVED that** the draft Planning Enforcement Policy be approved, for the purposes of public consultation, to last for a period of six weeks, prior to the Policy being referred to Council for adoption.

## 32 Covid 19: Progress and Response

The Leader presented the report of the Chief Executive, providing an update on the work completed to date on response and recovery due to the Covid-19 pandemic since May 2020.

The Leader highlighted the key headlines in the report, which reflected the work undertaken both internally and externally by the Council during the pandemic, together with the Council's continued commitment to deliver key capital projects. Cabinet noted the national lockdown timescale measures, and the challenges faced by the Council in implementing the various measures required during the different lockdown stages. The Leader advised that since the end of the second national lockdown, the County had been placed into Tier 3, and it was hoped that following the review on 16 December 2020, the hard work undertaken would be rewarded and the County would be placed into a lower tier. Cabinet was reminded of the impact to the economy, with key headlines including a 38.1% decline in Gross Value Added in Quarter 2, which equated to an unprecedented drop of a third in the Borough's economy. Unemployment claims had increased by 183%, which given Rushcliffe's usually high employment rates, was again unprecedented. The Leader referred to the success of the Government's furlough scheme, which had helped to retain jobs, with 30% of the employed population in the Borough being furloughed. Cabinet's attention was drawn to the important issue of cash flow, and the Leader was delighted with the Council's effort in rolling out the business grants so quickly to effected businesses, once the money had been received from Central Government. In particular, the Leader paid testament to the Executive Manager – Finance and Corporate Services, and his team, and to the Councillors who had worked to implement the various policies, to ensure that they were fair, deliverable and effective. The complexity of the process and the speed and efficiency of the Council in distributing the business grants was welcomed and acknowledged.

The Leader referred to the work of the Local Resilience Forum (LRF) and highlighted the principles and objectives of this multi-agency group, together with the Strategic Co-ordinating Group (SCG) and the LRF Recovery Co-ordinating Group (RCG). The Council's involvement with those groups was



acknowledged, as was the dedicated hard work and commitment of those groups. The report highlighted the track and trace and vaccination programmes and the Leader expressed his delight that the vaccination programme was now underway. The establishment of a testing facility in the Arena car park was noted, with testing continuing to play an important role.

In respect of internal business operation, the Leader commented that the key issue had been to ensure the continued effective delivery of essential services. That had involved staff redeployment, the creation of Covid secure areas within the authority, and supporting staff. Covid had directly affected some staff, and that disruption had been mitigated. Cabinet was advised of the huge pressures put on some services due to lockdown, with significant increases in waste and recycling, and additional work for the Environmental Health and Finance teams. The Leader referred to the significant impact to the leisure sector, in particular the financial impact, and thanked the Executive Manager – Neighbourhoods and his team for their hard work to lessen the impact as much as possible.

Finally, the Leader drew Cabinet's attention to the essential support given out to businesses and local communities, including the 'Reach Rushcliffe' fund to support local initiatives that aimed to tackle loneliness and isolation, rent holidays for some commercial tenants and hosting virtual business networking events. In respect of the future, it was acknowledged that the Borough would never be the same again, for residents and businesses alike. It was important that the Council remained positive and above all continued to work to revitalise the economy, ensure that all of its facilities were open, and to deliver its capital projects, for the benefit of all local residents and businesses.

In seconding the recommendation, Councillor Edyvean reiterated the challenges that the Council had faced in 2020 and thanked officers for their hard work in supporting local residents and businesses. It was noted that as the situation continued to evolve, businesses would still require support, and that was referred to in the report. The work undertaken both internally and externally was acknowledged, with the support given to local businesses being very well received. The future priorities for the Council in terms of service delivery in key areas were also noted. Cabinet's attention was drawn to the plight of the hospitality sector, which had been affected in the same way as the leisure sector, and it was acknowledged that both of those sectors in particular would require ongoing support, and Cabinet would continue to be updated.

In response to a question regarding the date of the next update to Cabinet, the Chief Executive advised that depending on the trajectory of the pandemic, which it was hoped would begin to level off, it would be timely to bring a report to the meeting in March 2021, which would be in line with the budget setting timeline for the following year.

The Leader thanked the Chief Executive and drew Cabinet's attention to the Council's Recovery Plan, appended to the report, which was an excellent working document.

Councillor Moore referred to the devastating impact of Covid and thanked officers for the report, which highlighted the tremendous work that had been achieved. The important work undertaken by local communities was reiterated

and the amazing community spirit was acknowledged. It was a concern that so many areas were now dealing with debt, poverty and mental health issues, as a result of unemployment. In respect of the Recovery Plan, the emphasis on healthcare and revitalising communities was essential, the completion of the capital projects, which would benefit local communities and create employment was to be applauded. Cabinet was reminded that the focus now had to be on recovery and that officers were ready to focus on that challenge.

The Leader referred to the important role that parish councils had played during the pandemic, alongside community groups and local Councillors and thanked everyone for their hard work.

**It was RESOLVED that**

- a) the work of the officers of the Council and partners in responding to and supporting the recovery from Covid-19 be noted; and
- b) the terms of the Covid Business Grants Support Policy be noted.

The meeting closed at 8.00 pm.

CHAIRMAN



**Cabinet**

**Tuesday, 12 January 2021**

**Rushcliffe Enterprises Limited**

## **Report of the Chief Executive**

### **Cabinet Portfolio Holder for Strategic Leadership, Councillor S J Robinson**

#### **1. Purpose of report**

- 1.1. This report sets out the current governance structure for Council-owned companies, and suggests some simplification that can be implemented to streamline the structure whilst also ensuring that there is sufficient Council oversight of Council-owned companies.
- 1.2. This matter has been considered by the board of Rushcliffe Enterprises Limited which supported the proposal.

#### **2. Recommendation**

It is RECOMMENDED that

- a) PSP Rushcliffe LLP is wound up and any outstanding accounts are settled within existing budgets;
- b) Rushcliffe Enterprises Limited is made dormant and retained in name only to allow the Council to use the company in the future if it wishes;
- c) The revised company and governance structure set out in paragraph 5.3 is adopted to provide proportionate oversight and governance of Streetwise Environmental Ltd and Streetwise Environmental Trading Ltd; and
- d) The Chief Executive and Monitoring Officer be requested to make the necessary changes to existing company models and articles before the end of the financial year.

#### **3. Reasons for recommendation**

Rushcliffe Enterprises Limited was set up in 2017 with a revised structure agreed in February 2018, allowing additional companies to be set up under this holding company. The work of the Limited Liability Partnership set up with Public Sector PLC was one such company, but the LLP's work has not resulted in any substantive projects being taken forward and there is not a need for such a complex structure to be in existence for the Streetwise companies. Officers

have taken account of the recommendations regarding governance of Council-owned companies and appropriate scrutiny mechanisms arising from the Public Interest report into Robin Hood Energy and these have influenced the proposed new structure and scrutiny arrangements.

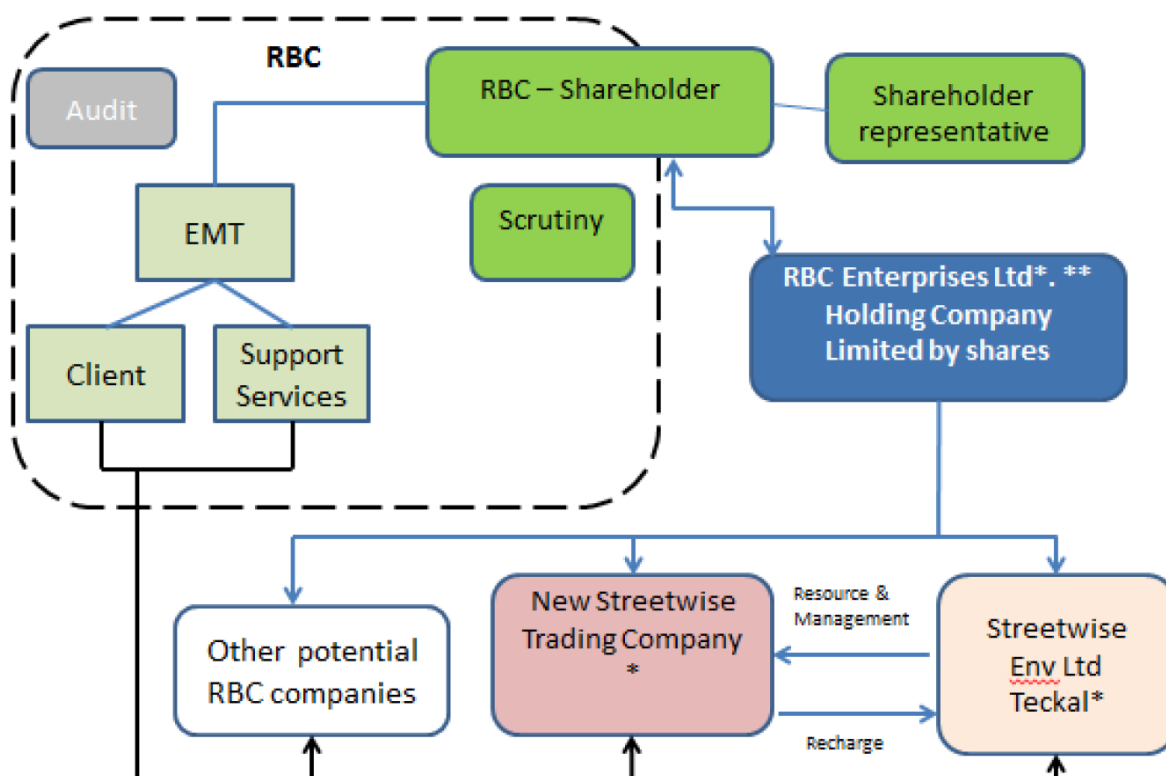
#### **4. Supporting information – proposal to wind up the PSP Rushcliffe LLP**

- 4.1. In November 2017, Cabinet received a report which set out that there may be opportunity in setting up an LLP with Public Sector Partnerships Limited (PSP), a company that specialises in a “relational partnering” model with local authorities. The company has a track record of providing additional capacity to Council property departments in order to enable councils to maximise the commercial productivity of their asset bases. The model for funding PSP’s work is that it is funded by future uplifts in land values for projects undertaken. These uplifts in value are shared between the partners (PSP and the local authority in question).
- 4.2. In February 2018, Cabinet agreed to a new structure and governance for its Streetwise companies sitting underneath the Rushcliffe Enterprises Limited holding company. This provided the Council with the ability to set up multiple companies which would report into Rushcliffe Enterprises Limited. In June 2018, Cabinet agreed that an LLP with PSP should be set up and this would report into Rushcliffe Enterprises Limited.
- 4.3. Since being set up, the LLP has investigated feasibility work into the following projects:
  - Abbey Road housing delivery – provision of modular housing on the Abbey Road site, reported to Cabinet;
  - Possible acquisition of the West Bridgford Police Station;
  - Options for Lutterell Hall prior to Cabinet’s decision to transfer to community management;
  - Delivery of a mixed-use scheme for Bridgford car park – to include flats and retail – reported to the West Bridgford Growth Board and part of the aspirations of the West Bridgford Commissioner’s report;
  - Smaller pieces of work have included initial thoughts at whether there are any viable delivery options for employment units in Radcliffe on Trent; and
  - A review of the Council’s asset base has not revealed any missed or unknown opportunities for maximising commercial income through the Council’s assets.
- 4.4. None of the above projects investigated progressed past feasibility stage as none of them made a strong enough business case for the Council to consider them being delivered by the LLP. Abbey Road is being delivered by private developers. The potential acquisition of the police station was not deemed to be in the best interests of the Council, based on the size and scale of the project and has been sold by the Police for the development of a retirement complex.

- 4.5. Work into the potential delivery of a mixed use scheme for Bridgford car park was progressing but has stalled in the context of Covid-19 and the current threat to the high street.
- 4.6. Delivery of employment units in Radcliffe on Trent remains an ambition of the Radcliffe on Trent ward members and Growth Board but is not likely to provide a commercial return to the Council in the current economic climate. The review of the Council's asset base confirmed that the Council does not have obvious spare/surplus assets that are not being maximised or already being reviewed.
- 4.7. The work of the LLP came to a natural pause at the end of 2019, with no obvious projects on the horizon. It is, therefore, recommended that the LLP should be wound up.
- 4.8. As stated above, work undertaken by PSP is funded by future uplifts in land values which are shared between the partners when projects come to fruition. This has not been the case with the PSP Rushcliffe LLP and so there is an outstanding cost on the LLP balance sheet to be dealt with.
- 4.9. PSP have submitted a Notice of Dissolution to the Council and the following actions will then take place.
  - A. RBC should make payment to PSP Facilitating Limited for its 50% share of the historic operating losses, and remaining costs to be incurred for the partnership, being £11,707. The remaining costs to be funded are the final audit fees for the years ended 31 March 2020 and 31 March 2021.
  - B. PSP Facilitating Limited will agree to write off any remaining debts it is owed by the partnership, including loans, accrued interest, and accrued accounting fees. This is valued at £21,977.
  - C. This will result in a zero balance sheet.
  - D. PSP Facilitating Limited will file a LLDS01 form with Companies' House to request the strike-off.
- 4.10. The £11,700 costs will be covered by existing budgets for property project feasibility work. There were in particular some costs of external architects who were involved in looking at options for Bridgford Road car park and Abbey Road. The overall costs are not unreasonable for the pieces of work undertaken and the Bridgford Road work can be revisited in the future once the economy starts to recover again.
- 5. Supporting information – proposal to simplify the company structures for Streetwise and wind up Rushcliffe Enterprises Limited**
- 5.1. The existing company structure for the RBC companies is set out in the model below as reported to Cabinet in 2018. The PSP Rushcliffe LLP was positioned in the box entitled "other potential RBC companies".
- 5.2. If Council winds up the LLP, and as there are no other Council owned companies proposed at the current time it is not necessary to have a holding

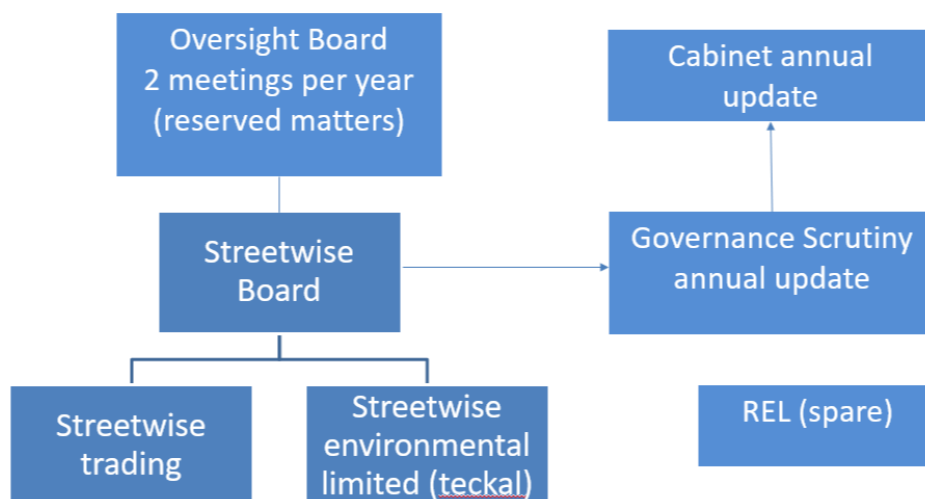
company. In addition it is recommended that the link to Council scrutiny is made clearer and is specifically identified as Governance Scrutiny Group in order that the Council company's governance and financial standing may be reviewed annually.

### Existing company structure



### Proposed company structure

- 5.3. The following provides a proposed future model. Rushcliffe Enterprises Limited will be retained in name only as a dormant company. A Streetwise Oversight Board will be established to receive a minimum of two reports per year from the Streetwise Board and will be responsible for the reserved matters for the Streetwise companies as set out in the previous report to Cabinet in February 2018. The Streetwise Oversight Board will comprise three Cabinet members acting as shareholder representatives and the Chief Executive.



- 5.4. In addition, to ensure a robust and transparent scrutiny process, the Streetwise Managing Director will report to the Governance Scrutiny Group on an annual basis to update on the governance and financial standing of the company. This report will then be delivered to Cabinet.
- 5.5. Day to day management of the contract for services that is in place between the Council and Streetwise will be managed by Council officers, led by the Executive Manager for Neighbourhoods.
- 5.6. The proposals will require the Articles of the Streetwise Companies to be redrafted to confirm the revised governance arrangements.

## 6. Alternative options considered and reasons for rejection

The existing structure could remain in place but PSP have already requested the winding up of the LLP and it is overly cumbersome to retain the existing structure of a holding company just for Streetwise. In addition, it is important that Streetwise is linked into the Council's existing scrutiny arrangements for transparency purposes.

## 7. Risks and uncertainties

There are no particular risks associated with the proposal within the report. It has been considered by the board of Rushcliffe Enterprises Limited which supported the approach.

## 8. Implications

### 8.1. Financial implications

There is a balance of £11,707 to be paid to Public Sector Partnerships PLC on the winding up of the LLP. This will be paid within existing budgets.

## 8.2. Legal implications

The relevant paperwork will be lodged with Companies House to wind up the LLP and register Rushcliffe Enterprises Limited as dormant. The Oversight Board will sit outside of the formal company structure and the Articles of the Streetwise Companies will be re-drafted to record properly the revised governance arrangements.

## 8.3. Equalities implications

There are no equalities implications.

## 8.4. Section 17 of the Crime and Disorder Act 1998 implications

There are no S17 implications.

## 9. Link to corporate priorities

Quality of Life	
Efficient Services	This report focuses on proportionate and efficient corporate structures for the oversight of the Streetwise companies
Sustainable Growth	
The Environment	

## 10. Recommendations

It is RECOMMENDED that

- a) PSP Rushcliffe LLP is wound up and any outstanding accounts are settled within existing budgets;
- b) Rushcliffe Enterprises Limited is made dormant and retained in name only to allow the Council to use the company in the future if it wishes;
- c) The revised company and governance structure set out in paragraph 5.3 is adopted to provide proportionate oversight and governance of Streetwise Environmental Ltd and Streetwise Environmental Trading Ltd; and
- d) The Chief Executive and Monitoring Officer be requested to make the necessary changes to existing company models and articles before the end of the municipal year.



<b>For more information contact:</b>	Katherine Marriott Chief Executive 0115 914 8291 <a href="mailto:kmarriott@rushcliffe.gov.uk">kmarriott@rushcliffe.gov.uk</a>
<b>Background papers available for Inspection:</b>	Report to Cabinet February 2018
<b>List of appendices:</b>	

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A  
of the Local Government Act 1972.

Document is Restricted

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